



RIPE NCC
RIPE NETWORK COORDINATION CENTRE

Draft RIPE NCC Strategy 2022-2026

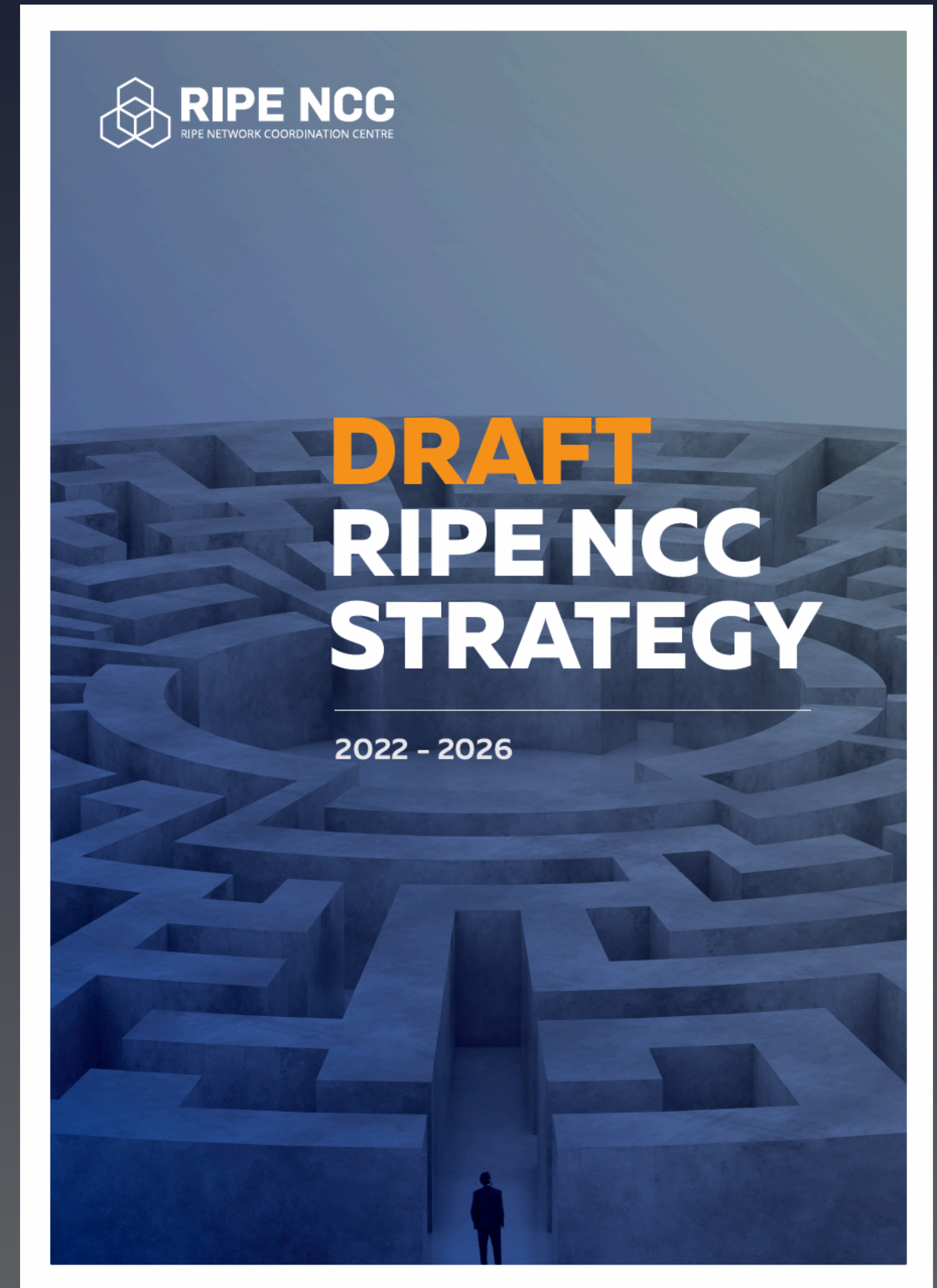
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Strategy Overview



- Sets out our key objectives for the next five years
- Provides us with a clear direction that will strengthen our position
- Built on input from staff, Executive Board and members/community

<https://www.ripe.net/draft-strategy-2022-2026>



Strategy Lifecycle



Strategy Framework



- **Introduction** - Who we are, what we do, why this strategy is important
- **Vision, Mission and Values** - The why, what and how underpinning everything we do
- **Factors influencing the RIPE NCC** - Result of PESTLE analysis and sets context for the strategy
- **Strengths** - Why we believe we can achieve our goals
- **Strategic objectives** - Five main objectives we want to achieve in the next five years
- **Strategic goals** - More specific on what we will do to achieve our objectives



Vision

“Together, let’s shape the future of the Internet”



Mission

- As an authority on unique Internet number resources, we enable people to operate and develop the Internet
- As the Secretariat for the RIPE community, we are a trusted steward of the open, inclusive, collaborative Internet model, engaging and connecting people and communities
- As a neutral source of information and knowledge, we actively contribute to the stability and evolution of the Internet

Values



- **We are trustworthy**

- We build trust and confidence through our competence, reliability, integrity and empathy

- **We are open**

- We work in an open and transparent way. We communicate our plans, actions and results in a clear and direct way. We give feedback honestly and constructively

- **We are inclusive**

- We value diversity in our people and community and treat them fairly, respectfully and equally. We seek out and respect differences and variety in ideas and opinions

- **We are caring**

- We care about each other, we care about our members and community, and we care about doing a good job

External Factors and Our Strengths



- There are a wide range of factors that will influence us, our members and community, and the Internet itself in the coming five years
- Our strategy needs to accommodate these factors
- We identified 17 such factors in areas such as political, economic, social, technical and legal
- We also identified the strengths we have that make us confident we can achieve our objectives

Strategic Objectives



1. Support an open, inclusive and engaged RIPE community
2. Operate a trusted, efficient, accurate and resilient Registry
3. Enable our members and community to operate one secure, stable and resilient global Internet
4. Maintain a stable organisation with a robust governance structure
5. Attract engaged, competent and diverse staff



1. Support an open, inclusive and engaged RIPE community

Strategic Goals

- 1.1 Support the community in being recognised as inclusive and diverse and one that sees participation from all relevant groups
- 1.2 Create and foster environments and dialogues throughout the service region to maintain a highly engaged community
- 1.3 Support the RIPE community's open, bottom-up process of consensus-based decision-making
- 1.4 Maintain excellent relationships with technical, governmental and standards bodies
- 1.5 Increase community knowledge through learning and development activities



2. Operate a trusted, efficient, accurate and resilient Registry

Strategic Goals

- 2.1 Ensure that the Registry and RIPE Database have the appropriate levels of accuracy, compliance, resiliency, and security
- 2.2 Allow updates to the Registry to be done by automated processes with legally accepted digital means
- 2.3 Improve Registry processes, service delivery and interfaces that allow members to carry out their operations with us quickly and effectively

3. Enable our members and community to operate one secure, stable and resilient global Internet



Strategic Goals

- 3.1 Secure internet number resources by developing and operating a resilient, externally auditable, and secure resource certification Trust Anchor
- 3.2 Support the global naming system by operating K-root and DNS services
- 3.3 Support the growth of the Internet through promoting the use of best practices for Internet Resources and standards such as IPv6 and RPKI
- 3.4 Be a centre of excellence for data, measurements and tools that provide insight on the Internet and its operations.
- 3.5 Support the innovation and evolution of the Internet through contributing to initiatives meant for the good of the Internet



4. Maintain a stable organisation with a robust governance structure

Strategic Goals

- 4.1 Ensure the organisation's stability and financial strength
- 4.2 Be resilient in the face of political, legislative and regulatory changes that have the potential to affect our operations
- 4.3 Protect the Joint Internet Number Registry as developed by the Internet community.
- 4.4 Maintain necessary levels of security and compliance with best practices and applicable regulations

5. Employ engaged, competent and diverse staff



Strategic Goals

5.1 Attract, develop and retain talented people from across the service region

5.2 Maintain a healthy organisational culture with engaged staff aligned with the organisational values

5.3 Offer working mobility within the service region to support staff and our vision, mission, and strategic objectives

Next Steps



- We have been listening to feedback on member and community mailing lists
- We are asking for input at RIPE 83 and this General Meeting
- We will collect your feedback, add management view and impact analysis
- Present a final version to the Executive Board for approval at its December meeting



Questions



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